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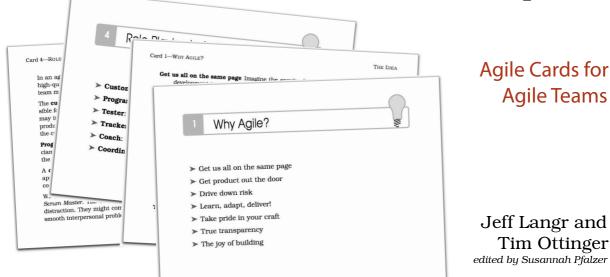
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Agile in a Flash Speed-Learning Agile Software Development



Courage

6

- ► To always deliver quality work
- ► To simplify code at every turn
- > To attack code the team fears most
- > To make architectural corrections
- > To throw away unneeded code and tests
- > To be transparent, whether favorable or not
- > To take credit only for complete work

Cowardly Lion: As long as I know myself to be a coward, I shall be unhappy.

- **To always deliver quality work** Even when pressure mounts, never discard the practices needed to deliver quality code. See Card 13, *Don't Get Too Deep in Technical Debt*.
- **To simplify code at every turn** Simple code reads faster and more clearly, which leads to fewer defects and more fluid development. Simplifying is investing in speed of development.
- **To attack code the team fears most** Fear of breaking ugly code makes a team dread changes instead of embracing them. Empower your team by getting that code under control.
- **To make architectural corrections** Systems may outgrow early architectural decisions. It takes courage to undertake changes that will affect existing code, even if the change is clearly for the better.
- **To throw away tests and code** Often the best results are produced by discarding a poor solution and reworking it. It takes far less time than you think.
- **To be transparent, whether favorable or not** If you "color" your reports about status, progress, or quality, you contribute to ill-informed decision making.
- **To take credit only for complete work** Incomplete work provides no business value! Don't rationalize calling it "done" for status tracking purposes.

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